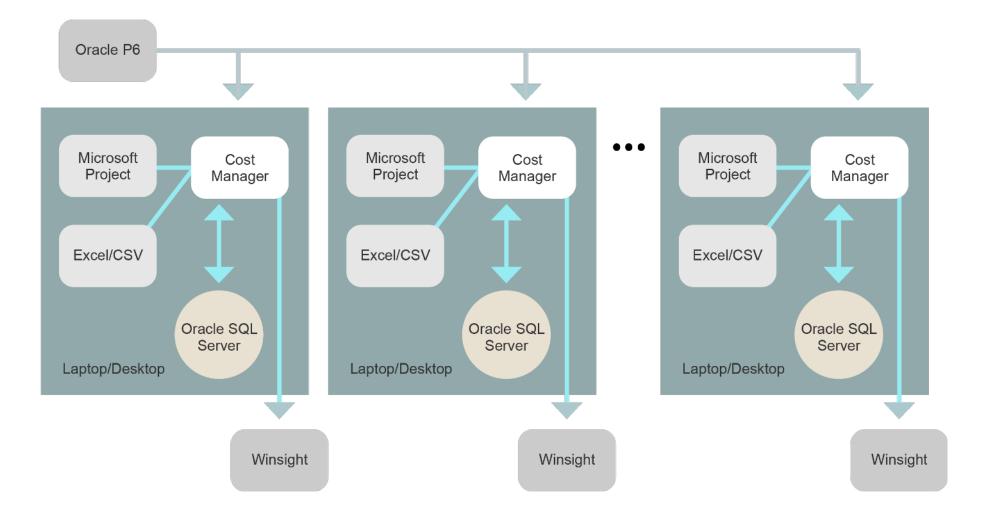
## Implementing Enterprise Software in an Enterprise Environment



Faster, Simpler, Intelligent EVMS

### **Client/Server Architecture**





### Comparing Client/Server Technology to Web/Cloud based is like comparing:



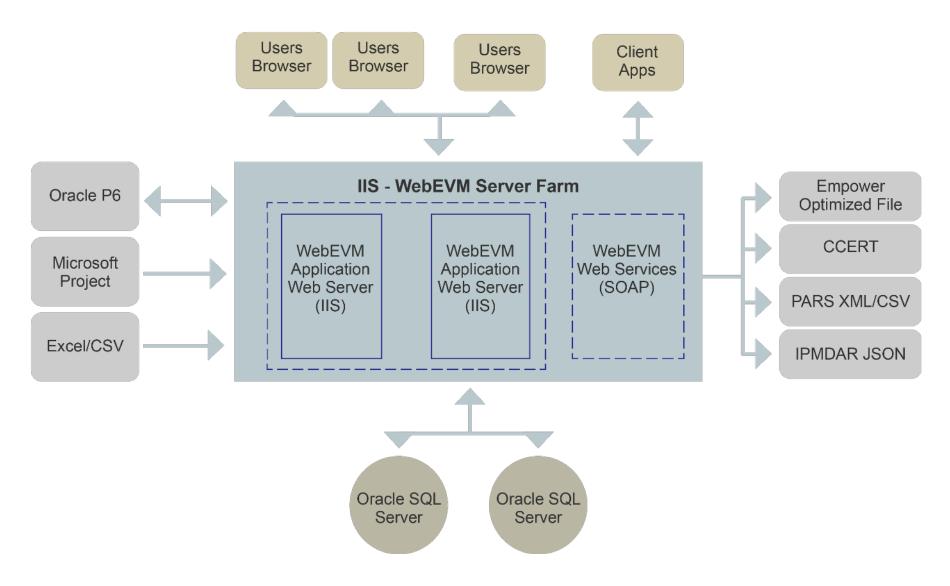


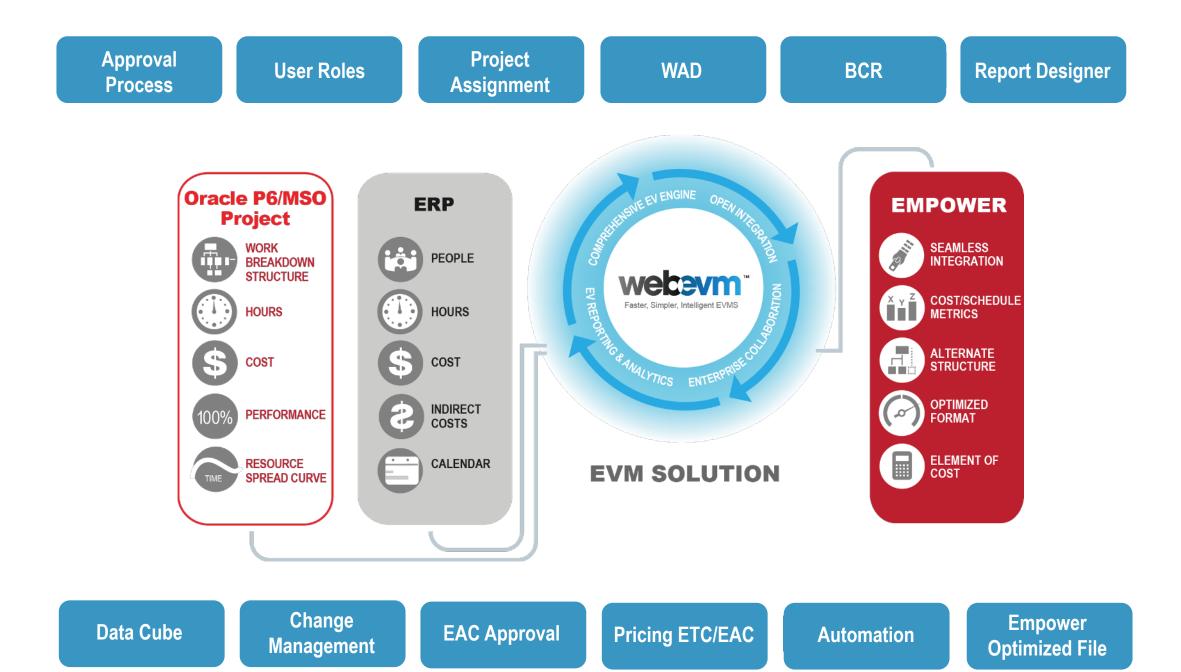
### What makes it Enterprise

- Fast WBS/Cloud Deployment
- Integrate/Process Large Volume of Data
- Tight integration with External Systems
- Automation
- Current Technology Stack



### Web/Cloud Architecture





#### Approval Process

ve Project: Automation Update			Approver	Status Deb	Wolcomu: Mark 1 s: Period 6, 2022 (6/30/
gin Name	Description	Approver	Login Name	Description	Alternate
dmikofalvy@decisioniadge.com	9500000000		dm/kofalyy@decisionedge.com	100000	2
asgoin gen/geoscepts.com			appoli@impeoncepts.com		13
jobine@intgrancepts.com		(21	- cwebb@decisionedge.com	C Webo	0
Klecks@docrstonedgs.com		(11)	<ul> <li>eyelog(\$intgromeopts.com</li> </ul>	G Y00	0
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eyeo@intgooncepts.com	G Yeo	2	<ul> <li>inlapp@intgconcepts.com</li> </ul>	t Clepp	
dmkoblvy@intgconcepts.com	Cleverd Mildoritebry		paga@algooncepts.com	J Riggs	0
Empower	Empower Integratio		pwongs@decisionedge.com	J Wong	
iclop@infoconcepts.com	I Clapp	83	kninkel@vitgconcepts.com	Kim Runkel	
jriggsduntgconcepts.com	J Föggs	53	mixvela@decisionedge.com	M Kiveia	D
jwong@decisionedge.com	J Wong	82	maunn@nigconcepts.com	M Quann	13
panulh@docstonodge.com	Jack Senth	<u></u>	mtaylor@mtgeomorphs.com	hit Targlor	
Arunkel@solgconcepts.com	Kim Etuadoal	62	ravetkor (@docasionedge.com	Ni Walker	C1
mievelaggdecisionedge.com	N/ Koverta	2	pfidrus@decemonedge.com	42 Filorets	
inquingingconcepts.com	M Gumn	63	standkangintyscricepts.com	Simon Brochen	23
intaylor gentgconcepts.com	M Taylor	62	wshop@htpconcepts.com	Wendy Shipp	123
millema@decisionedge.com	Mark Tillema	C			
mbliema@intgconeopts.com	Murie Tilloma	8			
masker @decsanedge.com	N Walker	2			
phores@doossonodge.com	P Floros	22			
sboei@decesoredge.com	5 0qe	C1			
Shora Kingazivthin com	Shara King	173	Approver		
sbracken@intgooncepts.com	Simon Breckers	23	Approver		
wshippd2mlgconcepts.com	Wendy Shipp	2	Accian approvate for both		
			Assign approvers for both Change Management and EAC Approval and their alternates.		

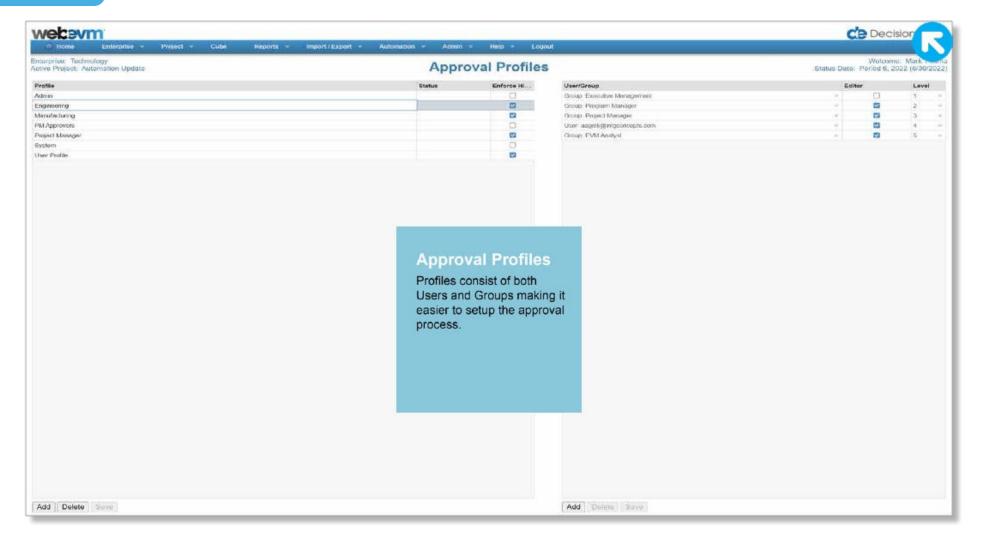


#### Approval Process

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AMs			Singlu		dmikofolvy@decisionedge.com		
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					mtaylor@infoconcepts.com	M Taylor	E
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					manikor (Edecisionedge.com	N WinDom	
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	Approval Gro	ups			stracken@intgconcepts.com	Simon Bracken	
	A group of users wil				wshipo@intgcancepts.com	Wendy Shap	0
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#### Approval Process





#### **User Roles**

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cyep@intgcon	soupts com				User	C Yee		121			Project B		
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jwong@decisi	onadge.com				Usiar	J Wond		13			- P6 ETC Update		22
printh@docra					Ubw	Jack Smith		<b>C1</b>		19	EVMS Demonstration		63
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mauringantas	228 CH (20 CH C) (1)				User	M Quann		0			Change Management		23
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rot.liona@bdea	osonedge com				Litter	Made Tillerna		<b>C</b> 3			EVM8		83
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them.

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#### WAD

Print Dat	e. 09/1//2053	Wo		n Document (WA) 876_5	D)	Page 1 of 7 H Revision Date	ension - Baseline 6/16/202
	Project Title		Res	ponsible Org Tit	le	CA WDS	Thie
	Automated System					Automoted	System
	Project ID			CAM		CA WBS N	fumber
	Auto			J Mar		Cuto.	0
PoP	EoC	Prior Aut	horization	This Autho	rization	Tota	đ
Baseline Star	t	USD	Hours	USD	Hours	USD	Hours
12/1/20	Skilled (L)			\$235,575	2,767	\$235,576	2,757
Baseline Finish	Subtotal			\$236,576	2,767	\$236,576	2,767
10/28/21	Overhead			\$23,558		\$23,558	
	LMO Total			\$259,134	2,767	\$259,134	2,767
	G&A			\$47,115		\$47,115	
	FCOM			\$23,558		\$23,550	
	Total			\$329,807	2,767	\$329,807	2,767
		Scope	of Work			SoW Refe	erence

#### Auto Automated System

Original Scope of Work

And them 80° just as successful as it came, the type disped dead. Conid-19 kR, travel was canoeled, as we ad 80° raphity 80° concentrated on bigger things. But it never ready left the headbloss, in all that bloss. Daily, I still see shiring out from newspapers that shot of us both seated in Buckinghan Palace in those beady moments before the interface began. That was the keed Scionseustabilities and Lobb mondening how we could emerge from that room who our equivations uncested.

Four years on, there has been a musical, many mugs, birhiday cards and sweatybe 7shrints. Therefold "a a flim and a TV doense in production. And this documentary shortly to hit our screens.

I have stepped to locatched with menay of the original learn with warried so bioliantly on their interview. Some have stepped at the BBC, but progressed to different jobs. Some have more obtained it. There is a bond amongst that learn that I think 6° 1 hope 6° will step with us forever. We want who that interview howing it was the highest form of journalistic program. When the mystels meet the BBC 46° to banking it was the highest form of journalistic program.

Auto:DesEng Design Engineering Baseline EV Calculation: Percent Complete, Cost: \$113,985, Hours: 814 Baseline Start: 12/100 Enish: 28/21

Auto-BoftEng Boftware Engineering Baseline EV Calcutation: Discrete, Cost. \$4,712, Hours: 34 Baseline Start. 8/13/21 Finish: 10/28/21

Auto.Systang System Engineering Baseline FV Calculation: Discrete, Cost \$207,175, Hours 1,891 Baseline Start 2/8/21 Finish: 8/17/21

Auto Train Manual Manuals Baseline EV Calculation: Percent Complete, Cost: \$3,934, Hours: 28 Baseline Start: 10/18/21 Finish: 10/28/21

Approver Type	Change Number	Signature	Date
	Contova Project	Taylor	8/16/2023

#### Work Authorization Document

The Work Authorization Document (WAD) provides a continual tracking of changes through the period and over time. The WAD is used in data calls as they are stored by period.



		tunner turning	e Request (DCR)		Page 1 of 3
Commit Date	8/16/2023				
. Baseline Chang	e Reference	2. Baseline Change	Short Description		
1		Extra funding allocat requested by client	ed to PMO to cover as	dditional mobilization rec	quirements
. Project Contract	Number	4. Project Contract	Name		
2349676_5		Cordova Plant Expan	ision (P6 Example Pr	oject)_	
. Origination Date		6. Originator			
V16/2023		Taylor			
A. Distributed Bu	dget	7B. Undistributed E	ludget	/C. Management Res	erve
Current Baseline	\$2,405,775	Ourrent Baseline		Current Baseline	\$6,297,113
Proposed	\$3,305,775	Proposed	\$6,297,113	Proposed	\$5,397,113
Jelta	\$900,000		\$0	Delta	\$-900,000
D. Contract Budg		7E Other (Funding)		7E. Total Project Cos	t
Jurrent Baseline	\$15,000,000	Current Baseline	\$3	Current Baseline	\$15,000,000
Toposed	\$15,000,000	Proposed	50	Proposed	\$15,000,000
Jelta		Delta		Delta	\$1
8. Baseline Change	e Type (New Work/Eli	iminate Work/Re-Pro	file/Schedule/Rebas	eline/Other)	
New Work	new startup reporting	g requirement request	ed by client		
. Retroactive Cha	nge	10A. Contract Modi	tication	10B. Contract Modific	ation Reference
ło	1997 ( 19	Yes		A1 - Cordova	
1A. Risk Register	Number		11B. Risk Register	Approver Date	
lot applicable, no o	ross reference in Risk	Register	8/15/2023		
2. Description of	Change				
1000 additional hou ormat	rs were allocated to th	e PMO to address the	client request to sub-	mit weekly start up repor	rts in required
3. Impact of Chan	ge				
chedule Impact					
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Annual Annual	Read - Contract Balance	sease.	and	(0.0* # 199605978     (Analy: Corplex	
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N-12.00	CRANKSCOURS CORPORE		(Hop)	1 11 1 1 million in the state of the stat	
st Im					

This will Management Reserve by \$900K

Other Impact

There are no additional impacts, nor any legacy after mobilization.

14. Reason for Change/Justification

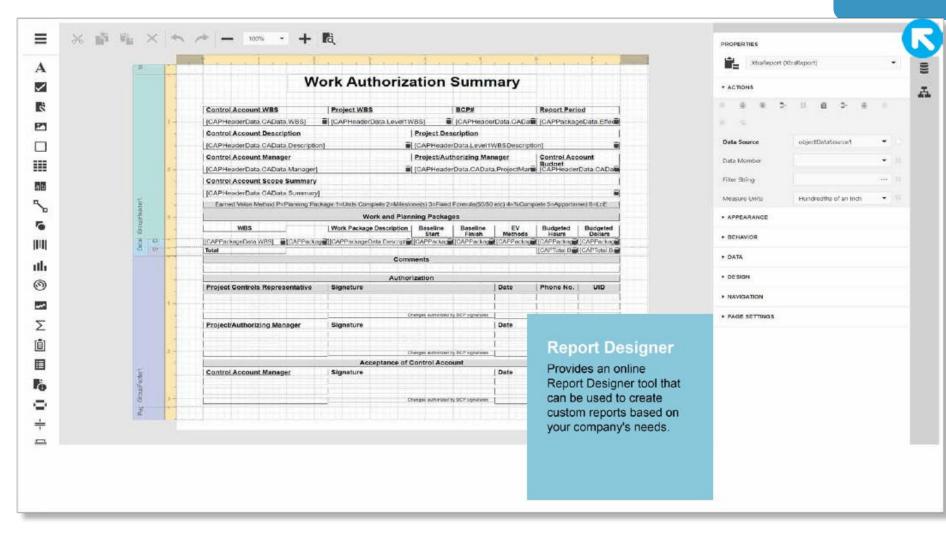
Print Date:	8/10/2028	Baseline Change Request (BCR)	Page 2 of 2
Commit Date	8/16/2023		
	a been approved and	agreed with the client and they have agreed with th	he level of expenditure proposed by
this change			
this change Approver	Туре	Signature	Date
Approver		Signature Taylor	Date 8/16/2023
this change Approver mtaylor@inlgcon Approver1			

#### Baseline Change Request

The Baseline Change Request (BCR) report provides a record of Baseline Approvals.



#### **Report Designer**





in Home	Ent	arprise -	Project -	Cube	Reports =	import / Export	- Automation	- Annin	e Hilp -	Logout								
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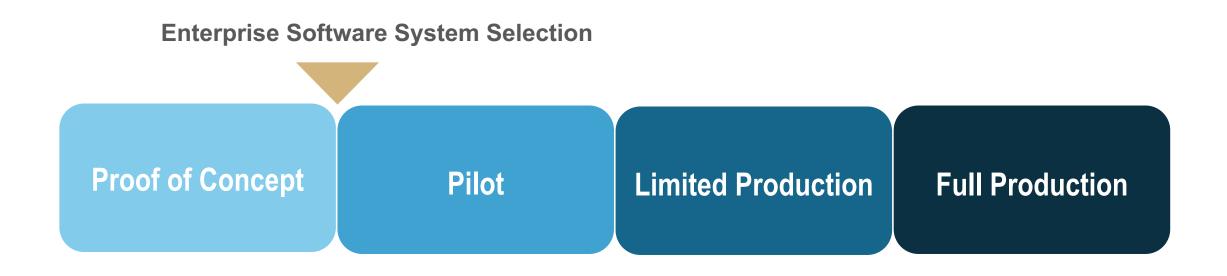




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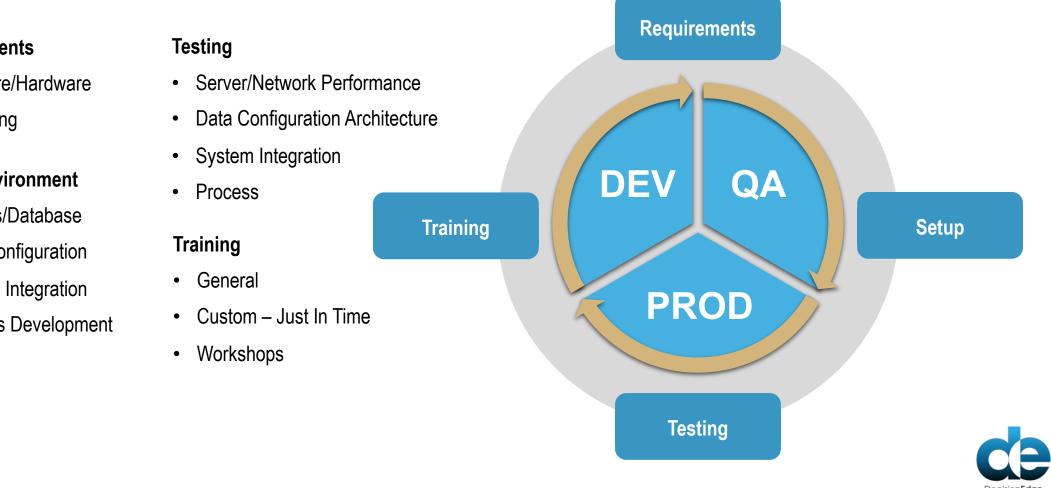


### **Enterprise Implementation Timeline**





### **Phased Implementation**



#### Requirements

- Software/Hardware •
- Reporting ٠

#### Setup Environment

- Servers/Database •
- Data Configuration ٠
- System Integration ٠
- Process Development •

# Steps to a Successful Implementation

#### **Establish the right Implementation Team**

- Inclusive of SMEs among team members
- Clear assignment of responsibilities
- Clean transition when members on/off board from team

#### Communication

- Within Implementation Team
- Between Implementation Team and Management
- Between Implementation Team and End Users

#### **Consistent top-down support**

- Corporate
- Organizational
- Programs



### **Implementation Teamwork**

Identification of Core Implementation Team Members and their Roles and Responsibilities is key for successfully carrying the baton forward through each phase.

**Technology** – Installation | Hardware | Network | Database Admin | Integration

Business – Requirements | Data Configuration | Process Development | Workshops

**Vendor** – Software | Mentoring | Training | Support



### **Communication!**

### Management Briefings Team Tag-Up End User Updates



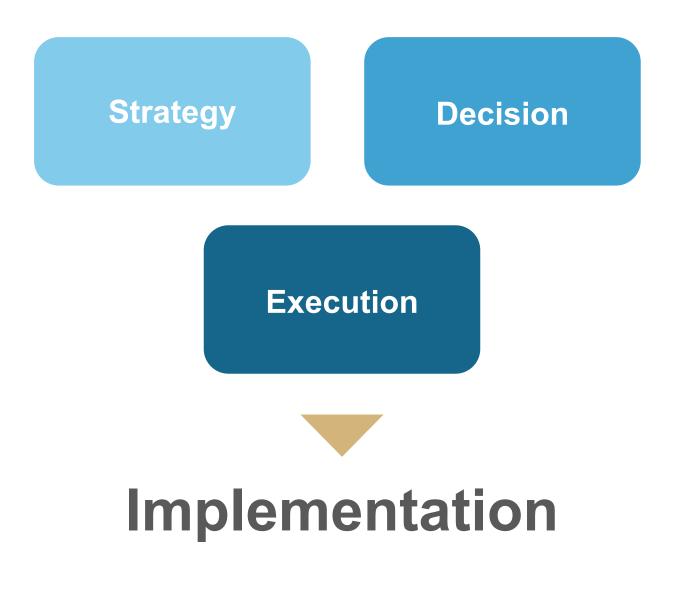
### **MANAGEMENT SUPPORT**

Corporate buy-off and support throughout implementation

Functional management provide key resources

Program management patience with double work duty







### **Implementation Cadence**

- Testing Data Selection & Setup
- Training
- Working Sessions
- After Action Reviews
- Weekly Project Schedule Statusing
- Weekly Vendor Tag Up with Project Team



### Key takeaways

#### **Recommendations**

- Began Pilot in Quality and move to Production
- Progressively add key processes each month
- Repeat practice of previously learned processes
- Build to a 3-month validation of Business Rhythm in Production

#### Challenges

- Clear communication of requirements between end users, management, and technology support
- Time allowances for training & working sessions
- Culture shift from legacy tools & old processes
- Quality Control & Documentation of decisions





### **Questions?**

